

April 16, 2019

Toronto Region Board of Trade
First Canadian Place



2019 TMA Symposium

RIDING THE HEADWINDS

Restructuring and Insolvency in 2019 and Beyond



Keynote Speaker
Craig Alexander

*Partner & Chief Economist, Assets and
Economics Advisory, Financial Advisory, Deloitte LLP*

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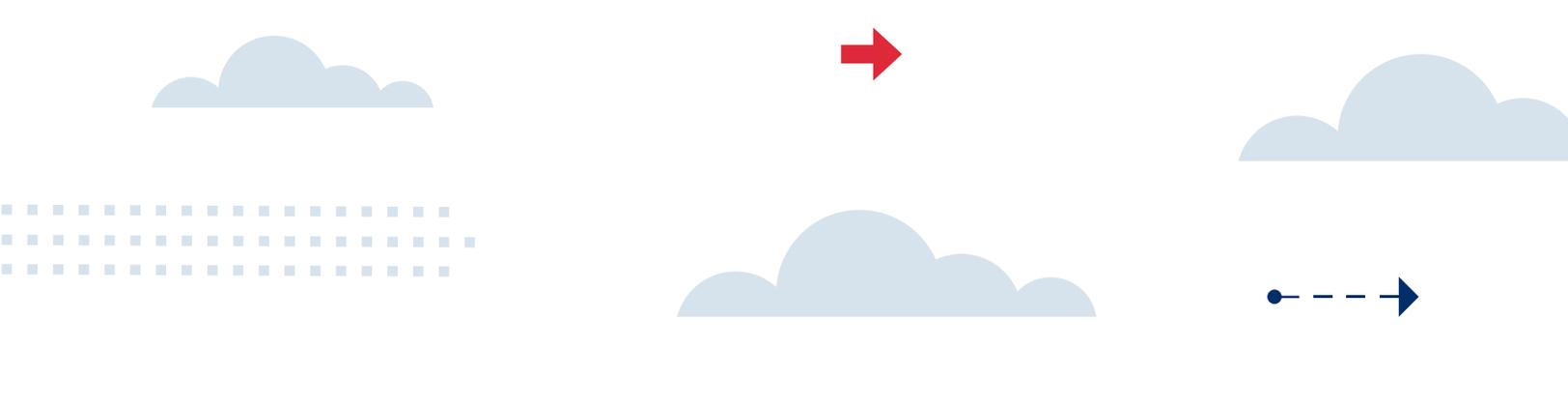
Leanne Williams

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AGENDA

8:30 AM Registration and Continental Breakfast

9:00 AM Welcome and Introductory Remarks

9:15 AM Technology in Business

10:15 AM Changing Gears – Perspectives on the Automotive Industry in Canada

11:15 AM NETWORKING BREAK

11:30 AM Stormy Weather Ahead

12:30 PM LUNCH

1:00 PM **Disruption and Canada's Evolving Economy**
Keynote Speaker:
Craig Alexander
Partner & Chief Economist, Assets and Economics Advisory, Financial Advisory, Deloitte LLP

2:00 PM Political Hurricane

3:00 PM NETWORKING BREAK

3:15 PM Hot Topics Debate

4:15 PM Closing Remarks





Adam Bryk, COO & CFO, California Innovations Inc.

Adam is currently COO and CFO at California Innovations, a Canadian company which is a global leader in the manufacture and sale of insulated products including lunch bags, food transport and outdoor recreation coolers under brands including Arctic Zone and Titan.

Previously Adam was a Partner with Deloitte Restructuring in both Canada and Mexico and has over 25 years' experience working with companies in transition. Adam has worked for businesses around the world in consumer goods, manufacturing, finance and the resource sectors.

Adam has an MBA from the Rotman School of Management, is a CIRP and a Licenced Insolvency Trustee. Adam is on the Board of the TMA (Toronto) and is Treasurer and Board Member at the Tarragon Theatre.



Russell French, Assistant Vice President, Business Restructuring, Business Development Bank of Canada

Russell is an Assistant Vice President at Business Development Bank of Canada (BDC) and leads the BDC's Business Restructuring Unit (BRU) for the Ontario and West Regions. In addition to managing workout and turnaround situations within BDC's existing portfolio, BRU also provides specialized restructuring finance to existing as well as new customers of BDC to help them navigate financial challenges.

Prior to joining BDC in 2013, Russell was a senior practitioner within Ernst & Young's corporate restructuring and insolvency group. For more than 15 years, he acted for debtors and creditors in numerous Canadian and cross-border restructuring situations. He advised lenders, management and other stakeholders on a variety of matters involving underperforming businesses including restructuring and refinancing strategies, divergent stakeholder interests and negotiation strategies, business viability, business plan development and reasonableness and preservation and enhancement of stakeholder value. Russell has wide ranging experience across several industries including the hospitality, real estate, food and beverage, mining, manufacturing, automotive, transportation and logistics, technology and retail sectors.

Russell holds a Master of Accounting from the University of Waterloo and is a CPA, CA as well as a chartered insolvency and restructuring professional (CIRP) and a licensed trustee in bankruptcy (LIT).



Brad Newton, Vice President, BDO Canada Limited

Brad obtained his CA designation in 1995 and shortly thereafter transferred to the Corporate Finance practice in the valuations and litigation support groups. As economic conditions were poor at the time Brad also became involved with the corporate restructuring group around the same time. Brad became a Chartered Business Valuator and Certified Insolvency and Restructuring Professional in 1999 and became a Licensed Insolvency Trustee in 2000.

Brad has over 22 years of advisory experience with KPMG and now BDO. He currently serves as a Senior Manager in BDO's Financial Recovery Services practice in the Hamilton, Ontario office. Brad joined BDO's restructuring group in May 2016.

Brad has extensive experience in all formal and informal restructuring and insolvency engagements including proposals, CCAA restructurings, bankruptcies and receiverships. Such role includes providing troubled companies in a variety of industries with financial advisory, strategic planning, and corporate restructuring services as well as advising lenders to troubled companies. Brad's clients include those in the transportation; construction/demolition; automotive parts manufacturing; consumer goods manufacturing; plastic resin manufacturing; retail; agricultural and not-for-profit industries and range in size from sole practitioners to multi-nationals.





Linc Rogers, *Partner, Blake, Cassels & Graydon LLP*

Linc acts as a principal advisor to key stakeholders in some of Canada's most complex domestic and cross-border restructurings and distressed acquisitions.

Linc gained insights into cross-border mandates as a key member of the Blakes U.S. initiative team, having relocated to the United States from 2004 to 2007 to assist in establishing their U.S. presence. Upon his return to Toronto, Linc developed a leading restructuring practice and a recognized expertise in cross-border matters. Linc is now routinely retained by U.S. private equity and hedge funds, U.S. headquartered asset-based lenders and prominent financial advisory firms acting in various court appointed capacities to provide strategic and legal advice for some of their most complicated mandates.

Linc is chair of Blakes' Distressed Retail Sub-Group and has played prominent roles in some of Canada's largest retail insolvencies.



Toni Vanderlaan, *Senior Managing Director, FTI Consulting Inc.*

Toni Vanderlaan is a Senior Managing Director with FTI's Corporate Financing and Restructuring group based in Toronto. Toni's experience includes assisting financially troubled companies, implementing business improvement strategies, conducting business reviews, developing and implementing reorganization strategies in both formal insolvency proceedings and out of court reorganizations, providing interim management to distressed entities and managing divestiture processes on behalf of financially distressed organizations. She provides advice and support to corporate clients, lending institutions and private equity firms.



Leanne Williams, *Partner, Thornton Grout Finnigan LLP*

Leanne is a partner at Thornton Grout Finnigan LLP practicing exclusively in the area of restructuring and insolvency. Leanne is recognized as a leading practitioner in scenarios including workouts, refinancings, receiverships, bankruptcies and the enforcement of creditors' rights generally and regularly represents chartered banks and other financial institutions across a broad spectrum of industries as well as troubled debtors and court-appointed officers such as trustees in bankruptcy, receivers and monitors in Companies Creditors Arrangement Act (Canada) (CCAA) proceedings. Recent significant mandates include acting as counsel for JTI-Macdonald Corp. in their CCAA restructuring proceeding, BDC Capital in the Quebec CCAA proceeding of BioAmber, counsel to Whirlpool Canada in the CCAA restructuring of Sears Canada, counsel to Alberta gas producer, Endurance Energy Ltd. in its CCAA proceeding, counsel to the Court-appointed receiver of Emmanuel Village Residence Inc., counsel to the parent and largest creditor in the CCAA proceedings of U.S. Steel Canada Inc. and counsel to the Court-appointed monitor of the Mobility group of companies.



Dan Wootton, *Partner, Grant Thornton Limited*

Dan is a Partner with Grant Thornton in the restructuring and reorganization practice. Dan's practice focuses primarily on business turnarounds, court-appointed monitor roles, formal restructuring mandates, receiverships, and strategic planning with distressed debtors and secured lenders. Dan has represented Schedule A chartered banks, foreign financial institutions, non-traditional lenders, the Ontario Government, the Ontario Securities Commission, the Competition Bureau of Canada as well as distressed debtors in the mid-market sector focusing on manufacturing, financial services, retail and real estate.





Welcome from the Co-Chairs



April 16, 2019

As Co-Chairs of the 2019 Symposium Committee and on behalf of the Board of the Toronto Chapter of the Turnaround Management Association, we want to welcome you to the 21st Annual Symposium.

This year's program, entitled "Riding the Headwinds: Restructuring and Insolvency in 2019 and Beyond", will delve into emerging changes in the business environment and their potential impact on the future of restructuring. Our panels will look at how technology and climate change will affect businesses and the North American economy. This year, one of our panels will focus specifically on disruption in and challenges facing the automotive industry. The Honourable John Baird returns as a speaker at the Symposium and will share his perspectives on the ongoing impact on business created by uncertain political times north and south of the border. Our panels will also debate hot insolvency topics including judicial discretion, policy perspective on pensions, DIP pricing and the role of the information officer. We thank our speakers for providing their perspectives and insights on these topics.

Our keynote lunch speaker is Craig Alexander, Partner and Chief Economist, Assets and Economics Advisory, Financial Advisory at Deloitte LLP. Looking beyond a mere economic forecast, Mr. Alexander will discuss and explore the economic impact of business disruption and Canada's evolving economy.

We would again like to thank all of our 2019 sponsors for their generosity this year. Your continued support makes the kind of program we have put together for today possible. We would also like to acknowledge the significant contributions from each of the members of our Symposium Committee, who are listed in the brochure.

Lastly, we encourage everyone to capitalize on the tremendous networking opportunities available at the Symposium today. Please reach out to your fellow delegates and our TMA sponsors. These include leading distressed investors, lenders, legal counsel and restructuring and financial advisors. Enjoy the Symposium and thank you for your participation.

Adam Bryk, *California Innovations Inc.*

Russell French, *BDC Business Development Bank of Canada*

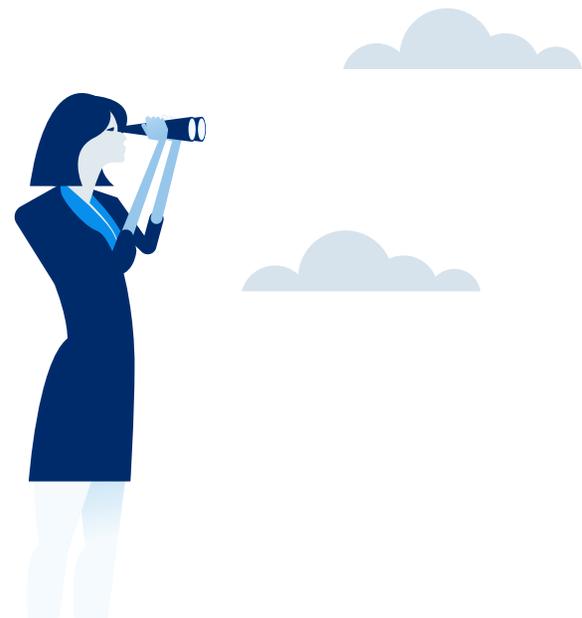
Brad Newton, *BDO Canada Limited*

Linc Rogers, *Blake, Cassels & Graydon LLP*

Toni Vanderlaan, *FTI Consulting Canada Inc.*

Leanne Williams, *Thornton Grout Finnigan LLP*

Daniel Wootton, *Grant Thornton Limited*



8:30 AM
Registration and
Continental Breakfast

9:00 AM
Welcome and
Introductory Remarks

9:15 AM
Technology in Business:
Diverse perspectives on how technology is affecting business today and in the future; the risks, opportunities and rewards.

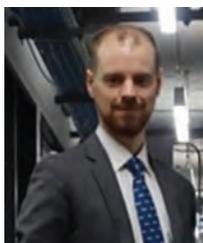


Moderator

Warren Tomlin
Canadian Digital and Innovation Leader, Ernst & Young LLP

Warren has 23 years of experience in digital strategy, innovation and product development. Warren leads Ernst & Young LLP's Canadian Digital Strategy and Innovation practices, where he focuses on driving cross-industry digital program strategy, transformation and innovation.

Since joining EY, Warren has connected with the teams on large digital transformation projects with Universal, Royal Caribbean, Scotiabank, Sobeys and Canadian Tire. To date, these teams have reshaped experiences through creative methods and processes such as journey mapping, persona work and segmentation.



Panelists

Addison Cameron-Huff
Barrister & Solicitor, Blockchain Lawyer

A lawyer who has been counsel to Ethereum cofounders, a Bitcoin code contributor, exchanges in three countries, and dozens of cryptocurrency companies. A lawyer who has drafted token sale agreements, consulted for a Big 5 bank's capital markets group, founded several Internet start-ups, and started his career at Canada's largest law firm.

A lawyer who's run a 30-person cryptocurrency wallet company, coded a law search engine used by the US Department of Justice, and won Yahoo's international student programming competition while in law school. A lawyer who taught a pioneering cryptocurrency law course at University of Toronto law school.



Christine Duhaime
Barrister & Solicitor, Duhaime Law

Christine Duhaime is a financial crime lawyer based in Vancouver and Toronto, who advises companies, government agencies and professional firms on AML, risk mitigation and compliance matters, and provides due diligence, investigations and auditing support services to firms for litigation and compliance. She also advises on the importation of funds from China within the rules for investment purposes.

Christine was involved in the tracing of digital currencies for one of Canada's first civil fraud cases involving the loss of corporate digital currencies and was involved in the financial and digital currency audit of the largest digital currency holding company in the world, responsible for reviewing and opining on digital asset holdings at digital currency exchanges worldwide. As a lawyer, she obtained the first mareva injunction involving alleged proceeds of crime from China of an economic fugitive in a Canadian Court.

Christine is a certified money laundering specialist and a member of the International Association Financial Crime Investigators, the Association of Certified Anti-Money Laundering Specialists and the Association of Chiefs of Police. Christine has been invited to speak on financial crime, AML and technology by the White House, the UN and the FATF.



Vitor Falleiros
Project Leader, Dessa

Vitor leads projects at Dessa, a Toronto based company that builds AI Solutions for large enterprises and helps organizations unlock value in their data assets with machine learning.

Previously he was working in Brazil, where after consulting with Bain & Company for 3 years he helped three tech startups to establish their Data Science teams and processes.

Vitor holds a M.Sc. in Engineering from the University of Sao Paulo, where he applied optimization algorithms to structure design.

10:15 AM

Changing Gears – Perspectives on the Automotive Industry in Canada:

An engaging dialogue with industry experts on a variety of topics including (i) current state and future of the automotive industry in Canada; (ii) viability of parts production in Canada; (iii) impact of future technologies on parts manufacturers [both in terms of production technologies and product technologies (e.g., autonomous vehicles)]; (iv) trade issues; and (v) other emerging issues.



Moderator

Damiano Peluso

*National Automotive Leader,
PwC Canada*

Damian Peluso is a partner in the Deals practice of PricewaterhouseCoopers

LLP and the national automotive industry leader working in the Toronto office. He is part of the Transaction Services group, which is focused on providing due diligence, restructuring, valuation and corporate finance assistance to our clients.

Damian joined the firm in 1993 and has spent the last 11 years working exclusively in mergers and acquisitions, with a focus on the automotive industry. He coordinates and executes buy-side and sell-side due diligence as well as strategy and restructuring engagements and other transaction support services for various automotive and consumer industrial product clients.

Damian also has intimate knowledge of the European business environment and the International Accounting Standards as a result of four years working in PwC's Milan office, where he was the director overseeing several multinational engagements. His clients have included large multinational firms with offices based in both North America and Europe.

Damian holds a BAS (Honours) degree in Accounting from York University, and he earned his CA designation in 1994. He has spoken at various automotive, consumer and industrial products conferences and has been actively involved in volunteer work since joining the firm.



Panelists

Joseph Concannon

*Senior Managing Director,
Corporate Finance/ Restructuring,
FTI Consulting (Pittsburg)*

Joseph Concannon is a Senior Managing Director in FTI's Corporate Finance practice and is based in Pittsburgh. Mr. Concannon has extensive experience in performance improvement, restructuring, contingency planning, troubled company consulting, financial planning and analysis, and due diligence. He has held interim management roles and assisted senior management, unsecured creditor committees, secured lenders, unsecured lenders and other constituents on a variety of matters primarily focusing on the automotive, mining, energy, healthcare, real estate, hospitality, and manufacturing industries.

Over the last 14 years, he has specialized in assisting companies with addressing liquidity issues and developing appropriate cash forecasting tools and cash management practices, as well as the preparation of bankruptcy contingency plans. Mr. Concannon has also led the development of long-term business plans and cash flow projections, the review of turnaround plans and specific profit improvement opportunities, the implementation of working capital enhancements, the divestiture of non-core assets, as



well as negotiations with equity participants, secured lenders and other parties in interest.

Mr. Concannon has had a wide range of professional experiences including currently being retained by the term loan lenders of Horizon Global; by Vari-Form Inc., by Delphi Corporation; by the Unsecured Creditors Committee of Dana Corporation; and numerous other restructurings including Visteon, Peabody Energy, Noble Group, NewPage Corporation, Ocwen, 21st Century Oncology, MediMedia, DynaVox, and The Sea Island Company to perform a variety of tasks including developing long-term business plans, leading sale and divestiture efforts, negotiating credit agreements, and addressing liquidity issues.



Mark Stoddart

Chief Technology Officer & Executive Vice President of Sales and Marketing Linamar Corporation

Mr. Stoddart joined Linamar Corporation in November 1985 working as a general machinist in the then newly opened Hastech Manufacturing facility. Since July of 2003, he has headed up the marketing and product development activities for the company. Mr. Stoddart has been a member of Linamar's Board of Directors since 1999. He brings to this position his background in business and twenty years' experience with Linamar and the automotive industry. Prior to his current position, he was Vice President Sales, Marketing & Product Development. Prior to that, he was General Manager of the Hastech Manufacturing facility. Before that position, Mr. Stoddart worked as an Estimating Engineer for the Corporate Marketing Department and in production control at the Roctel Manufacturing facility. He graduated from Sheridan College in 1985 from the Business Computer Systems program.

Mr. Stoddart has been a director of Linamar Corporation since 1999.

11:15 AM
Networking Break

11:30 AM

Stormy Weather Ahead:

Climate change and what it means to the economy and different industries across Canada.



Moderator

Rob Stelzer

Vice President, Advisory Services Grant Thornton Limited

Rob Stelzer is a Vice President in Grant Thornton's Restructuring and Reorganization group and provides restructuring and financial advisory services including restructurings, turnarounds, corporate recovery and business viability reviews.

Rob has acted as a consultant and financial advisor by debtors and assisted with turnaround plans. He has also acted as a financial advisor for creditors in several high-profile Canadian restructurings and insolvency proceedings.

Rob has managed distressed entities representing both the debtor side and creditor side and utilizing legislative and informal restructuring processes, including receiverships, bankruptcies and proposals.

A self-professed "Excel geek", Rob has an expertise in financial modelling and has been engaged by both solvent and insolvent companies to forecast their future cash flows, often in support of a request for financing.

Rob graduated in the top 10 percent of his class at the Smith School of Business at Queen's University. After earning his CPA, CA designation, Rob worked at an internet start-up listed on the TSX and London AIM and later as a Financial Manager at a large Canadian construction firm. He has 11 years of experience in restructuring and reorganization and received his CIRP designation in 2011.



Panelists

Dr. Blair Feltmate

Head, Intact Centre on Climate Adaptation, University of Waterloo

Blair is Head, Intact Centre on Climate Adaptation, University of Waterloo. The

Intact Centre is an incubator for research and knowledge mobilization, with an aim to limit the negative impacts associated with climate change and extreme weather events in Canada. The Intact Centre was made possible through the generosity of Intact Financial Corporation.

Previous positions Blair has held include Vice President, Sustainable Development, Bank of Montreal; Director, Sustainable Development, OPG; Partner, Sustainable Investment Group/YMG Capital Management; and President, Sustainable Systems Associates. His early career began by developing the sustainable development programs for such companies as Noranda, Falconbridge, Placer Dome, Barrick Gold, Consumers Gas and the American Chemistry Council (Washington).

Blair has written textbooks on Sustainable Banking (University of Toronto Press), and Aquatic Ecology (CAB International). He is generally interviewed by TV/radio/newspapers 100-150 times per year, primarily on the subject of how to address climate change. He speaks regularly to governments (nationally / internationally) and industry sectors on the need and means to adjust to a changing climate.

He is Chair, Federal Government of Canada Expert Panel on Climate Adaptation and Resilience Results. He is also Chair, Electricity Transmission and Distribution Adaptation Standard, Canadian Standards Association; he serves on other flood mitigation Standards committees for CSA. He is former Chair of Pollution Probe, and he was Chair/Founder of the Sustainable Electricity Program, Canadian Electricity Association.



Glen Hodgson

International Economist and Consultant

Glen Hodgson has 36 years of experience in global and Canadian macro-economics, international trade analysis and finance, fiscal and tax policy, and other “big picture” topics.

Glen’s career has spanned the International Monetary Fund (IMF) in Washington D.C., the Canadian Department of Finance, Export Development Canada (EDC), and the Conference Board of Canada, where he was Senior Vice-President and Chief Economist for twelve years. He recently joined the C.D. Howe Institute as a Senior Fellow, and International Financial Consulting Ltd. as a Senior Associate. He is a member of the Ecofiscal Commission; a Fellow with the Public Policy Forum; and is represented by Speakers Spotlight.

Glen has travelled the world and Canada as an economic policy analyst, public speaker, financial negotiator, and advisor to governments, businesses and international organizations.

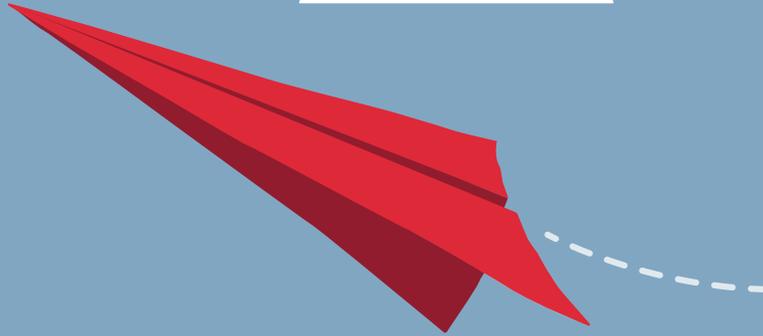
Topics of expertise and interest include: Canadian, U.S. and global economic performance; globalization and trade; disruption; international finance; managing catastrophic risk; the emerging low-carbon economy; fiscal and tax policy; and the business economics of sports. His most recent assignments were: the legislative review of EDC; and a briefing series on green finance.

Glen has co-authored two books and written over 375 reports, briefings and articles, with regular commentary in the *Globe and Mail*. He has delivered many presentations to audiences of all types and sizes, and done numerous media interviews via print, TV, radio and social media.

He is a graduate of the University of Manitoba and McGill University; is married to economist Christina Caron, with two adult sons; and is an active volunteer in kids’ sports and other areas.

12:30 PM
Lunch





1:00 PM
Luncheon Speaker



Craig Alexander
*Partner & Chief Economist
Assets and Economics Advisory
Financial Advisory, Deloitte LLP*

Disruption and Canada's Evolving Economy

Craig Alexander is the first Chief Economist at Deloitte Canada. Craig has over 20 years of experience in the private sector as a senior executive and leading economist in applied economics, forecasting and public policy. He has previously held positions as Chief Economist at TD Bank Financial Group and Vice President Economic Analysis at C.D. Howe Institute. Most recently, Craig served as Senior Vice-President and Chief Economist at The Conference Board of Canada, producing macroeconomic forecasts for the Canadian national economy as well as provinces, territories, cities and industries. Craig is a passionate public speaker on economic and public policy issues. Craig holds a graduate degree in Economics from the University of Toronto.

2:00 PM

Political Hurricane

The winds of politics are blowing amok with political scandal north and south of the boarder. This panel will explore the ongoing disrupting impact on business created by uncertain political times (Trump, SNC-Lavalin, USMCA, interest rates, market volatility, economic slow-down, Brexit? and other political hot topics).



Moderator

Toni Vanderlaan

*Senior Managing Director
FTI Consulting Inc.*

Toni Vanderlaan is a Senior Managing Director with FTI's Corporate

Financing and Restructuring group based in Toronto. Toni's experience includes assisting financially troubled companies, implementing business improvement strategies, conducting business reviews, developing and implementing reorganization strategies in both formal insolvency proceedings and out of court reorganizations, providing interim management to distressed entities and managing divestiture processes on behalf of financially distressed organizations. She provides advice and support to corporate clients, lending institutions and private equity firms.



Panelists

Anita Anand

*Professor of Law, Faculty of Law,
University of Toronto*

Anita Indira Anand is a Professor of Law and holds the J.R. Kimber Chair in Investor Protection and Corporate Governance. She served as Associate Dean from 2007-2009 and since 2010 has served as the Academic Director of the Centre for the Legal Profession and its Program on Ethics in Law and Business. She is a Senior Fellow and member of the Governing Board, Massey College and is cross-appointed to the Rotman School of Management and the School of Public Policy and Governance and serves as the Director of Policy and Research at the Capital Markets Institute. She is a scholar in residence at Torys LLP.



The Honourable John R. Baird, P.C.

*Former Canadian Minister
of Foreign Affairs*

John Baird is a Senior Advisor to various enterprises and a former Senior Cabinet Minister in the Government of Canada.

An instrumental figure in bilateral trade and investment relationships, Mr. Baird has played a leading role in the Canada-China dialogue and worked to build ties with ASEAN countries. In addition, Mr. Baird has worked closely with international leaders to strengthen security and economic ties with the United States and Middle Eastern countries.

A native of Ottawa, Baird spent three terms as a Member of Parliament and four years as Minister of Foreign Affairs. He also served as President of the Treasury Board, Minister of the Environment, Minister of Transport and Infrastructure, and Leader of the Government in the House of Commons. In 2010, he was selected by MPs from all parties as Parliamentarian of the Year. Prior to entering federal politics, Mr. Baird spent ten years in the Ontario Legislature where he served as Minister of Community and Social Services, Minister of Energy, and Government House Leader.

Currently, Mr. Baird serves as a Senior Business Advisor with Bennett Jones LLP, a premier Canadian law firm. In addition, Mr. Baird sits on the advisory board of Barrick Gold Corp., the corporate boards of Canadian Pacific, Canadian Forest Products (Canfor), the FWD Group and PineBridge Investments. He also serves as a Global Strategic Advisor to Hatch Ltd, a Canadian global multidisciplinary management, engineering and development consultancy, and is a Senior Advisor at Eurasia Group, a global political risk consultancy.

Mr. Baird also volunteers his time with Community Living Ontario, an organization that supports individuals with developmental disabilities, the Prince's Charities, the charitable office of His Royal Highness The Prince of Wales, and is a board member of the Friends of Israel Initiative. He holds an Honours Bachelor of Arts in Political Studies from Queen's University at Kingston.

3:00 AM

Networking Break



3:15 PM

Hot Topics Debate

Do judges have too much discretion in insolvency proceedings in Canada? Should legislation provide pensioners with full priority over other creditors? The TMA asks four top insolvency lawyers to take contrary positions and debate the issues.



Moderator

Karen Kimel

*Managing Director, Restructuring
Farber*

Karen Kimel is the leader of the Business Modelling & Analytics team and a Managing Director with the Restructuring group at Farber. Her team focuses on providing sophisticated and innovative business modelling tools to help executives evaluate strategic options and make results-driven decisions.

She is an energetic corporate consultant who is relied on by executive teams and lenders to analyze, plan, and project manage financial and operational restructurings. Karen provides clients with a wealth of knowledge relating to (i) arranging financing solutions; (ii) managing cash flow and (iii) uncovering growth opportunities.



Panelists

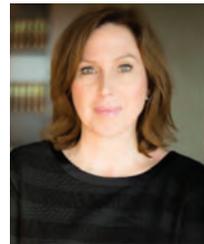
Andrew Hatnay

Partner, Koskie Minsky LLP

Andrew Hatnay is the practice co-ordinator of the firm's Pensions and Employee Benefits group. He advises employees, retirees, pension plan administrators and unions on all aspects of pension plans, benefit plans and employee compensation, and has special expertise with corporate restructurings and bankruptcy. Andrew is also a litigator and represents clients in insolvency proceedings before all levels of court.

Andrew has acted as court-appointed representative counsel for employees and retirees of Hollinger Canadian Publishing Holdings, Domgroup, Eaton's, Dylex, Saan Stores, Cotton Ginny, and Irwin Toy. Andrew represented employees and retirees in the insolvency proceedings of Indalex, Smurfit-Stone, Hard Rock Paving, General Chemical, Vicwest, and other companies and on the restructurings of Catalyst Paper (B.C.), Stelco, Ivaco, Slater Steel and Algoma Steel.

Andrew was lead counsel to retirees in the landmark Indalex case where the Supreme Court held that the Ontario Pension Benefits Act deemed trust applies to an underfunded pension plan in CCAA proceedings and found that Indalex breached its fiduciary duty to pension plan members. Andrew was also successful counsel in the Supreme Court of Canada in T.C.T. Logistics where the court held that collective agreements remain in force in insolvency proceedings and that a bankruptcy court cannot shield trustees and receivers from proceedings brought against them by unions before labour relations boards.



D.J. Miller

*Partner, Restructuring & Insolvency
Thornton Grout Finnigan LLP*

D.J. Miller is a restructuring and insolvency partner at Thornton Grout Finnigan LLP and has represented a wide variety of stakeholders in complex restructurings and insolvency litigation. Ms. Miller has extensive experience on the "deal" side of restructurings as well as insolvency litigation and has appeared before every level of court in Canada. She is considered a "go-to" counsel for stakeholders requiring creative advice to achieve effective workouts, both within and outside of formal court proceedings. Ms. Miller is known for her deep knowledge of the insolvency framework, both domestic and international, and for applying creativity and strategic skills to achieve successful outcomes for her clients.

She is a member of the International Insolvency Institute (III), the Insolvency Institute of Canada (IIC), past President of the

Toronto Chapter of the Turnaround Management Association (TMA) and is on the Executive Board of TMA Global.



David Bish

Partner, Torys LLP

David Bish is highly regarded for his expertise in bankruptcies, insolvencies, receiverships and restructurings. He is very adept at providing creative solutions for clients navigating distressed circumstances (whether their own or those of another party). David has extensive experience in cross-border matters, and his practice focuses on all aspects of bankruptcy, proposals, windups, liquidations, reorganizations, restructurings, receiverships and security enforcement, and on corporate governance issues in distressed circumstances. David acts as counsel to a wide range of parties, including leading corporations, financial institutions, distressed investors and accounting firms, as well as in commercial financing, private equity and M&A transactions. David is a member of the firm's Finance Committee.

David speaks regularly at conferences on insolvency and restructuring law and has been a guest lecturer at several Canadian law schools. He has been a lecturer since 2002 at the CNIE (Chartered Insolvency and Restructuring Professional Qualification Program [CQP] National Insolvency Examination) administered by the Canadian Association of Insolvency and Restructuring Professionals (CAIRP). He is a past instructor of insolvency law at the Bar Admission Course for the Law Society of Upper Canada.

David has authored numerous articles and has contributed to various publications, including by the Insolvency Institute of Canada (IIC), the Canadian Bankruptcy Reports (CBRs), INSOL International and the World Bank. He is a contributing author to Halsbury's Laws of Canada: Bankruptcy and Insolvency and is a member of the editorial board and contributing author to the Canadian Commercial Law Guide published by CCH Canadian.



Maria Konyukhova

Partner, Stikeman Elliott LLP

Maria Konyukhova is a partner in the Litigation & Dispute Resolution Group. She exclusively practices in the area of insolvency law, representing debtors, court appointed monitors, court officers, secured lenders and purchasers. She frequently appears in Commercial List matters before the Ontario Superior Court of Justice and the Court of Appeal, focusing on Companies' Creditors Arrangement Act proceedings, court-appointed receiverships and bankruptcies. Maria has also appeared before the Alberta, British Columbia, Nova Scotia, New Brunswick and Manitoba Courts in restructuring matters.

4:15 PM
Closing Remarks





UPCOMING EVENTS



THE SPRING GALA

Thursday, May 30, 2019

Osgoode Hall, 130 Queen Street West, Toronto, ON

5:30 - 9:30pm



TMA GOLF SOCIAL & CYCLING SESSION

Friday, June 21, 2019

Country Club, Woodbridge, ON

7:30am - 2:30pm



NEWSMAKER DINNER

Wednesday, November 6, 2019

Fairmont Royal York Hotel, Toronto, ON

5:30am - 9:30pm

MEMBERSHIP INFORMATION

For [TMA Membership](#) information please contact Sue Anderson at: tmatoronto@baystco.com or 416-867-2300

If you are interested in [volunteering](#) with the TMA Toronto Chapter please contact Sue Anderson at: tmatoronto@baystco.com or 416-867-2300

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